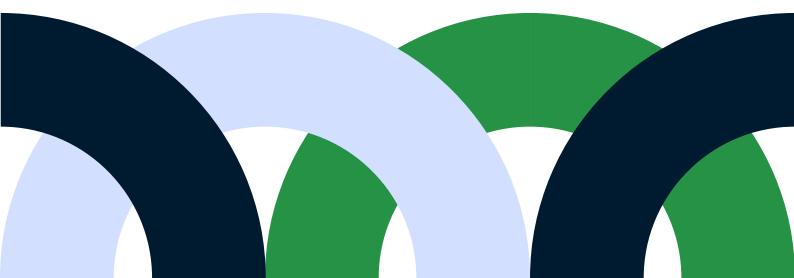


#### 2024 REPORT

# **The State of Accounting** *Workflow Automation*

We uncover insights into how accounting firms used workflow automation in 2023 while answering two important questions — Is workflow automation worth it and at what stage of a firm's life cycle? Hear directly from 367 of your peers who shared their insights with us.



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### Introduction

The 2024 State of Workflow Automation Report highlights the experiences of 367 accounting, bookkeeping, and tax firm owners primarily in North America. Our respondents include firm owners and admins who have insights into the daily workings of managing an accounting firm.

#### We share insights into:

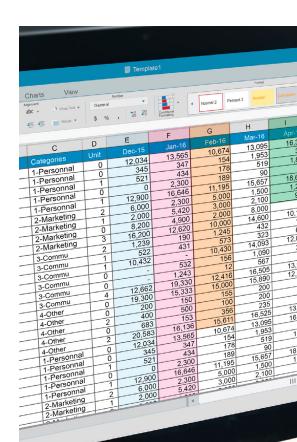
- The biggest challenges firms faced in 2023
- Why workflow was one of the biggest challenges firms struggled with
- What managing a firm without workflow automation looks like
- Areas of a firm that can and should be automated
- The immediate and future benefits of workflow automation
- How you'll know it's time to get automated through real life experiences of firm owners like you
- The most important features your workflow automation software should have
- How to know if workflow automation is working for you

We started the State of Workflow Automation Report in 2023 because we wanted to share insights from actual firm owners on the impact of workflow automation on their firms and how it affects their ability to get work done.

In this year's report, 41.6% of respondents have 2 to 5 employees, 29% are solo, 15.1% have 6-10 employees, 7.1% have 11 to 20 employees and 7.1% have 20+ employees. Apart from firm size, 49.3% are fully remote firms, 36.7% are hybrid, and 14% are onsite.

#### This report is brought to you by Financial Cents.

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### Overview

Welcome to the second edition of Financial Cents State of Accounting Workflow Automation Report. We learned a lot from gathering and analyzing this data but the insights below stood out the most to us:

Workflow was the biggest challenge firms faced in 2023, making up **63% of the overall** general challenges they came up against.

**Getting documents and information from clients** was the biggest workflow issue firms faced in 2023 compared to spending time on manual tasks in 2022.

All the workflow issues they faced impacted firm owners in one major way — **a poor work life balance** where they took work home, constantly thought about work during social outings, and just generally felt a lot of stress and anxiety. <u>Read more here.</u>

21.6% spent an average of 1-5 on manually setting up and assigning tasks but that quickly reduced to 1-5 hours post-automation for 34.8% of respondents. Many firms are still on spreadsheets. Even though they want to make the shift to automation, they wonder if their firm size is ripe for it and are overwhelmed by the number of apps available.

**59.2% say their initial attempts at solving their workflow issues worked.** Their attempts included setting up systems and processes (68.2%), buying workflow software (55.2%), training their staff (29.2%).

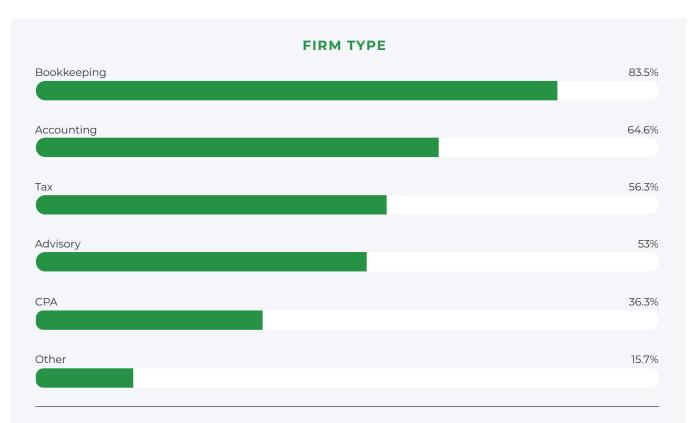
Many firm owners realized they needed to **automate their workflow when they started adding staff to their firms**, forgetting important information, taking on more clients and realizing they didn't have the bandwidth for the job, and sometimes losing clients.

66.1% consider recurring tasks as the biggest feature in a workflow software, probably because it significantly cuts down time spent recreating repetitive tasks for hundreds of clients.

66.8% assess the effectiveness of a workflow automation software by howsmoothly their systems and processes run, similar to last year's results.

Read on to get the full insights along with ideas, tips, and advice to get your workflow up and running in no time.

# Who Weighed In?

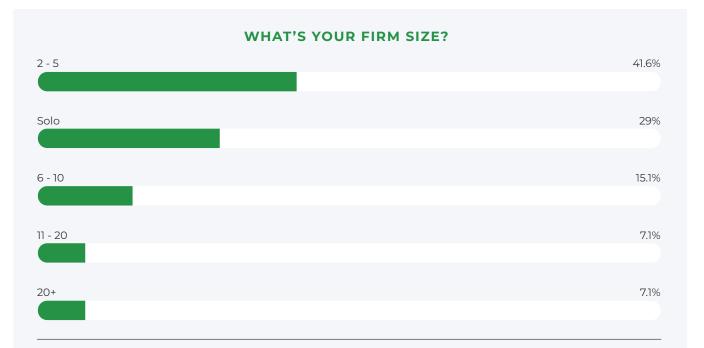


\*Respondents were allowed to select more than one firm type since most firms offer multiple service offerings. Other firm types indicated in the responses were audit, payroll, compliance, legal billing, cash flow and consulting.

#### HOW DOES YOUR FIRM OPERATE?



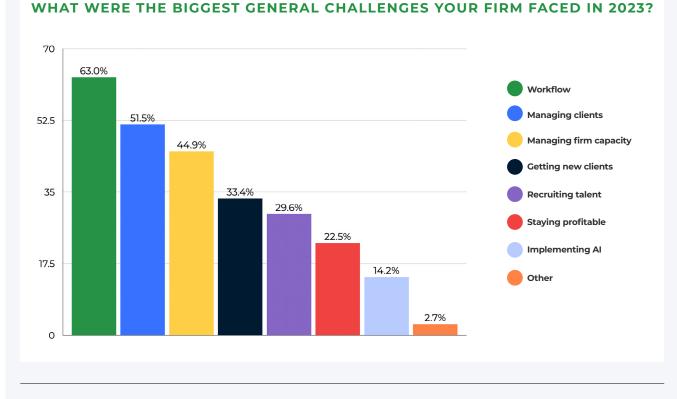
**Our survey responses show that remote work is still a big deal in the accounting industry as 49.3% identified themselves as fully remote firms.** Our research shows that mid-sized, multilocation firms tend to prefer the hybrid approach for various reasons, including hyper focusing on serving the communities they have branches in. On-site work will not stop anytime soon since some firm owners still like to have physical offices to help them separate work from home even while working 100% remotely. On the other hand, some other firms have mandated RTO since the impact of COVID 19 pandemic began to wane and life went back to (almost) normal.



An overwhelming **majority of survey respondents are small firm owners with 2-5 team members,** an important stage in a firm's lifecycle when workflow begins to play a more significant role.

# Their Biggest Challenges In 2023

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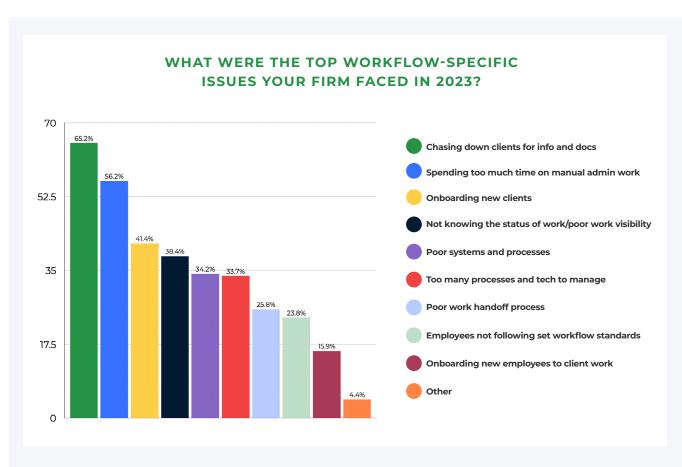


### 63% of firms faced challenges with their workflows in 2023

Running an accounting firm takes grit and the ability to wear multiple hats throughout the day as no two days are ever the same. In 2023, firms faced several challenges, including managing clients (Sthink client responsiveness and getting paid); managing firm capacity to ensure no staff was overburdened while ensuring deadlines were met; marketing the firm and getting new clients so Scould keep flowing; recruiting and retaining talent; and, most importantly, workflow.

According to 63% of respondents, workflow was the major issue they struggled with in 2023, similar to <u>66.7% of respondents</u> in 2022.

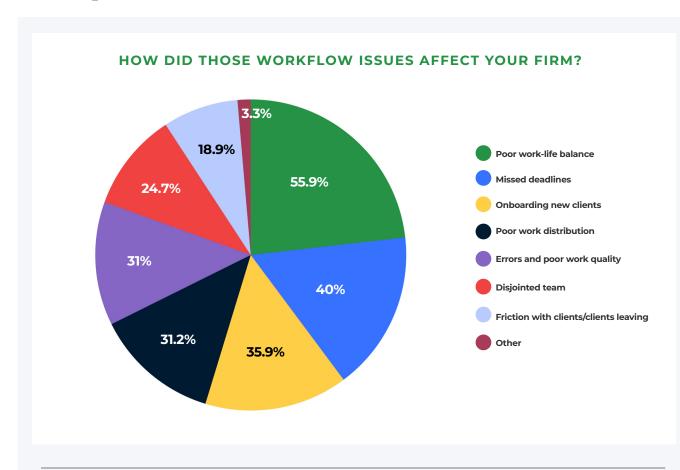
"Other" includes the followir	ng challenges:	
	0 0	
- Dealing with the IRS	- Not forgetting things	- Communication -
·	· · ·	SMS, Emails, WhatsApp,
- Getting started	- Dramatic life changes	Calls
	·	
- Billing for services	- Meeting Deadlines	
	0.0	



# Getting docs and info from clients (on time) became **a task in addition to several other tasks**

Since workflow is such a wide net, we dug deeper to understand what aspects of their workflows they had the biggest challenges in. Getting info and documents from clients carried the crown according to 65.2% of respondents. This is an all too familiar scenario as <u>53.8% of last year's</u> respondents indicated the same issue. From clients simply forgetting to send these items on time, to complicated client portals that make a simple process become cumbersome for both clients and firms, one can only begin to imagine why this has remained a persistent problem.

"Other" includes the following challenges:	
- Finding the time to implement	- Teaching workflow to new employees while
- Time and billing	maintaining confidentiality
- Keeping track of work status and due dates	- Bottleneck at the top of the chain slowed
- Organizing client information & data so it	everything down



# Beyond lost revenue and missed deadlines, workflow issues caused a **poor work-life balance across 55.9% of firms**

As a firm begins to grow from being a solo business to having more than 2 staff, workflow starts to play a more central and critical role. Any firm who gets workflow right from the start will enjoy the immediate and long-term benefits. But firms who struggle to set the right systems and workflows in place will also feel the immediate pain, including delayed filings/missed deadlines, lots of errors on client work, and most importantly, a poor work-life balance for both owners, managers and staff. A poor work-life balance includes scenarios in which people are taking work home, working more than 50 hours a week, constantly thinking about work even during social and family gatherings, stress and anxiety, etc.

"Other" includes the following challen	ges:
- Reduced efficiency	- Stress and anxiety about missing / dropping
- Delayed filings, billing, and collection	information that isn't consistently captured
- Disrupted scheduling	and visible
Just of cost seriorations	

# Workflow Automation Temperature Check

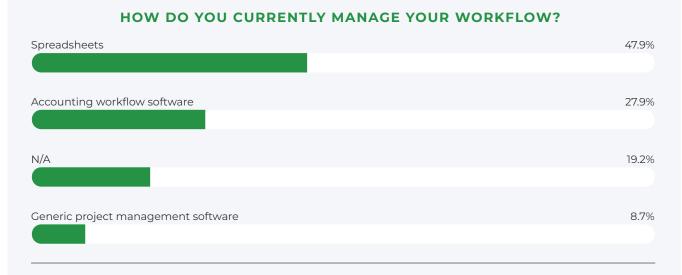
### 47.9% of firms automate tracking and updating work status

WHAT AREAS OF YOUR WORKFLOW DOES YOUR FIRM	1 AUTOMATE?
Tracking and updating work status	47.9%
Getting documents from clients	39.9%
Creating standardized processes	38.9%
Scheduling and assigning work	31.2%
We don't automate our workflow/not applicable	28.5%
Onboarding new clients	24.9%
Work handoff	14.8%
Onboarding new staff to client work	9.6%
Other	3%

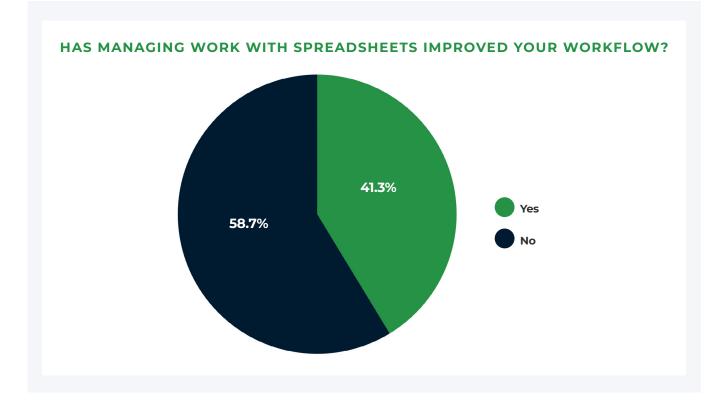
Tracking and updating work status does a lot of things for a firm — from bringing everyone to the same page about the most important tasks to tackle and goals to prioritize, to ensuring deadlines are met so clients are happy — **it's easy to see why this is a major area of workflow management that 47.9% of firms automate.** 

"Other" includes the following:
Recurring invoices for ACH billing

### Many firms are still on spreadsheets



# Of the 28.4% of all survey respondents who responded to this question, 44.2% are still primarily on spreadsheets or <u>making the transition from spreadsheets to workflow software</u>. About 27.9% are using accounting workflow software to manage their workflows, while only about 8.7% use generic project management software.



### 58.7% say managing work with spreadsheets did not improve their workflow

### How managing workflow on spreadsheets is going

The second sec	
It's been pretty good to me,	- Very hard to be transparent with staff
but always open to new methods.	and clients on status of work or reason
	for delays.
- Good.	
	- Constant fear of missing
- It works but is cumbersome.	something or forgetting.
Difficult since there are so many. It gets	- Too many worksheets for each
very confusing.	client in different file locations.
Decent to okay.	- OK could be better.
- Tiring.	- OK for some but not most of the work.
- Messy.	- This is an outdated process and does
	not work well if employees do not enter
It has worked ok. Not ideal though.	information in a timely manner.
Ok with minimal clients but will need to	- Not well but moving to
automate as increase number of clients.	Financial Cents next week.
Hope the spreadsheets will help provide	- Time consuming, not consistent.
insight into best areas to automate.	- Fantastic.
Ok, at best.	
	- So,so.
. It seems to be going good. We just	
have to remember to add new clients	- Inconsistent, it doesn't remind.
so don't miss them .	
	- Not very effective.
It's fine for now for a few clients.	
	- Inconsistency with workload
Time consuming to manage.	and team accountability.

- Meh, at best.	- Terrible.
- Decent.	- 70% satisfied.
- Poor.	- Bulky, cumbersome, just switched to
	Financial Cents to get a better solution.
- It works but it is not ideal, it would be	-
much better to have a system and build	- Poor visibility into entire team.
upon that for existing and new clients.	, and the second s
	- Not accurate.
- Too many steps and time devoted to this	
process.	- A lot of repetitive work and issues
,	with multiple versions of files.
- My spreadsheet was fine when I	
was smaller but I've grown considerably	- Not good.
since last tax season.	
51100 1030 000 3003010	House days
0	- Horrendous.
- Crappy.	

#### INSIGHT:

**Spreadsheets are great when it's just one or two of you with a few clients.** However, as your team and client base grows, you may find yourself spending more time on manual admin tasks rather than on the actual work that brings in revenue, visibility may become much more difficult, and hitting deadlines may become a hit or miss.

# **Before** Automation

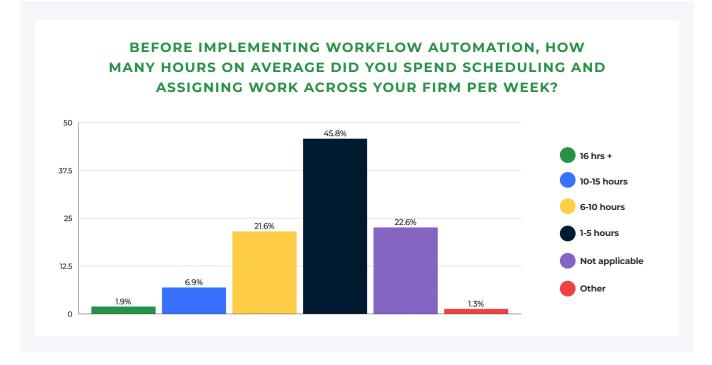
"Automation helps achieve synergy because it removes manual data entry and the potential for mistakes. If we have a client fill out a form we don't want to accidentally change any of that data by having to manually input it somewhere. And usually that data lives in multiple places, so having automations setup ensures that the data gets where it needs to get to quickly and usually without error."



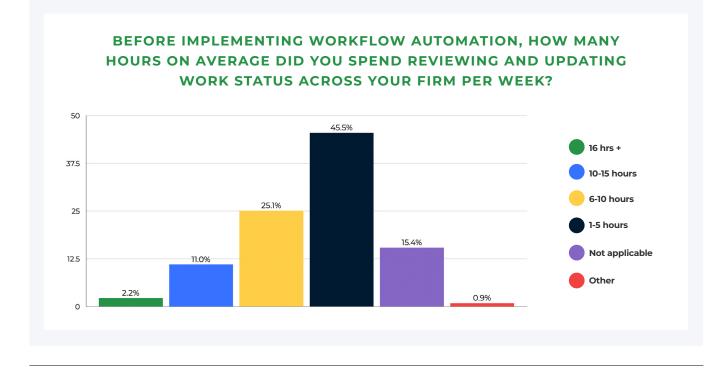
NAYO CARTER GRAY CEO, 1st Step Accounting

#### FinancialCents



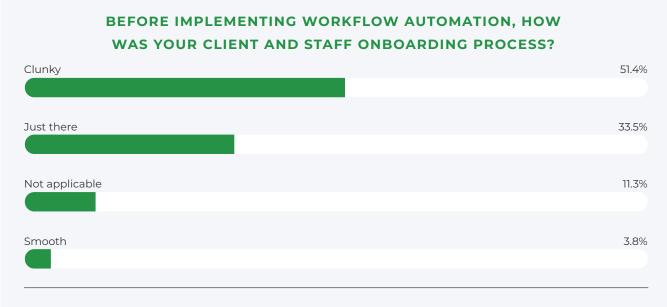


### 45.5% spent an average of 1-5 hours reviewing and updating work status



The general consensus is that **the less you automate, the more** of your valuable time you spend on repetitive, manual tasks.

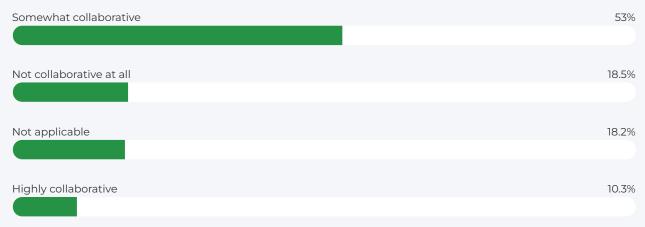
### 51.4% had clunky onboarding processes



Successful onboarding — whether of clients or staff — requires certain things to be in place. When those things are not in place, the process becomes clunky and inefficient.

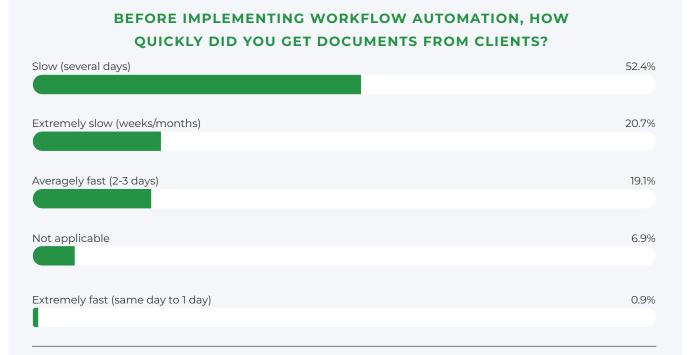
### 53% felt their firms were **somewhat collaborative**

#### BEFORE IMPLEMENTING WORKFLOW AUTOMATION, HOW COLLABORATIVE WAS YOUR FIRM?



**Staff collaboration is at the heart of any business and in a world of remote and hybrid firms, collaboration has never been more important.** Without automation, 18.5% of firms report a team that's not able to collaborate at all. Imagine staff not being on the same page on client updates, notes, files, and tasks. Team members have to look at multiple places to access the information they need to collaborate and get work done.

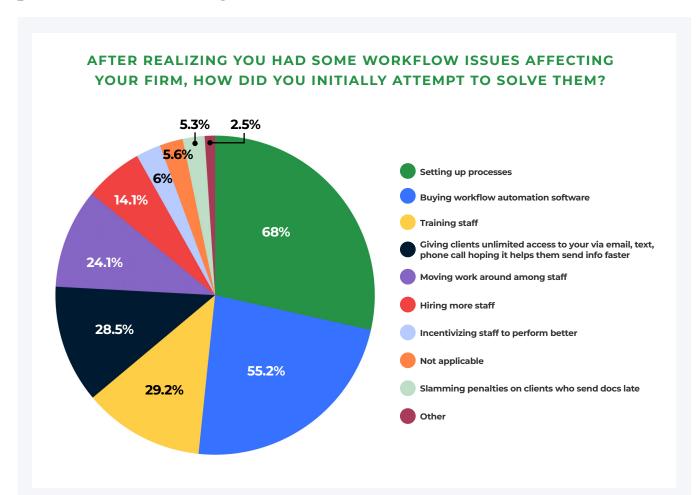
### 52.4% got documents from clients after several days, making it a slow process



**Clients forget, period.** And to increase the chances of clients sending the correct information and document on time, while having enough time to get the work done, firms may need to automate some or all of the process like automatic requests and follow up.

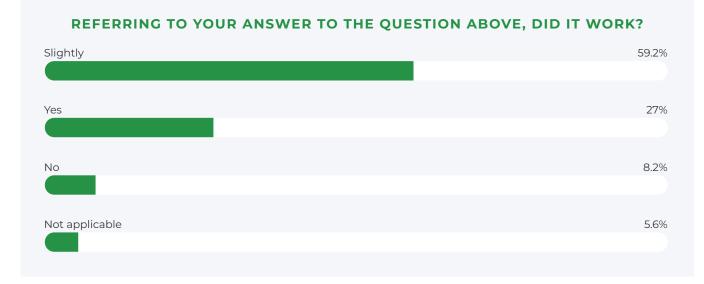
# **Finding What Sticks**

68% attempted to solve their workflow issues by **setting up processes** and 55.2% **bought workflow automation software** 

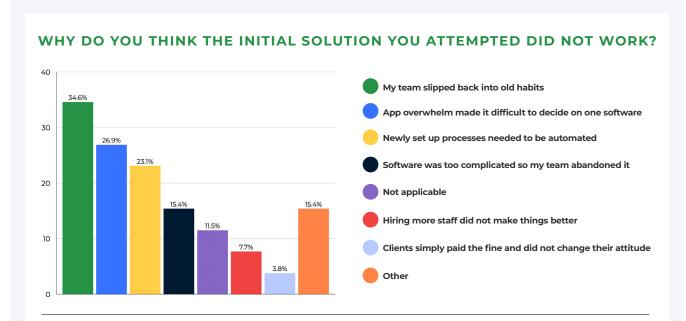


"Other" includes the following:	
- Follow up emails mostly	- Started using Financial Cents
- Just dealt with it but have now added late penalties if more than one month late	- Looking at practice management software options
- Hired operations manager	

59.2% say their initial attempts worked slightly while 27% are confident that their initial attempts worked



# 34% say their initial attempts did not work because their team slipped back into old habits



In seeking a solution to workflow issues, focusing on just one thing will often not work. For example, for newly set up processes to work, you most likely have to train your staff and implement workflow software. You may also need to run regular follow up training sessions to ensure your team continues to operate according to your newly set systems and processes.

### Why initial attempts worked

Because it's automating our firm	- Because I purchased Financial Cents
Decause its automating our firm	and it is awesome!
It helped me become more organized	
and on a schedule.	- Consistency! The entire team was on board with t
	setup, so it was easy to communicate it to the clier
Set boundaries in the beginning.	as well and get them to follow the rules!
Because I focused on the plan of action.	- We put the processes in place to handle the work.
Standardized processes and facilitated	- Once properly thought out and set up,
easy document collection.	it flowed better.
We were very thorough in our processes.	- The software could regularly message our clients fo
	us so we didn't constantly need to check in.
It put pressure on clients to be more involved	
in the onboarding process.	- Putting automation makes things smooth for clien
It was easy to use and I made the	- Them receiving task reminders to upload document
commitment.	and employees getting task reminders as well for
	work to be completed.
Automation made things happen smoother	,
	- Getting a single system in place to centralize client
It was an actual solution.	onboarding, communication, and task managemen
Had buy in from staff.	- The implementation of workflow processes made
	the process faster and much easier to manage an
More streamlined and easier to process.	track tasks. In addition, tracking time spent on
	work allowed us to maximize productivity.
I had employees.	
	- Got everything out of my brain!
My processes were written down and	
democratized to my team. My team	- We have very good communication
had a process to follow.	and were all keen to change.

tasks from my brain to an electronic, repeatable, remindable task - Getting good processes in place always works if you follow them. - Workflow made our processes more transparent and smooth Because it was better than a excel sheet - We are implementing Financial Cents along - It wasn't our initial - Financial Cents with our already established SmartVault was a smart move. and Outlook. Gradually getting it up to speed. - Utilizing Financial Cents Alpp for Workflow - Utilizing Financial Cents Alpp for Workflow - Utilizing Financial Cents Alpp for Workflow - Informing employees and communicating Management, Client, and Employee. clearly with clients. - I know where everything is and when it is due. - Easier to track where the work was at. - Better communication between staff and - I was very disorganized, so attempting workflow processes enhanced my work. - Workflow processes are important, however, the - We were able to remove a lot of the human error in the workflow because of tag automation. As we continue to train staff on the processes and procedures, the workflow seems to be moving in the right direction. - If it is in there and it says do it, it's all them!	- Workflow software has allowed me to move	- Ability to mark work completed.
<ul> <li>Works if you follow them.</li> <li>Workflow made our processes more transparent and smooth.</li> <li>Because it was better than a excel sheet</li> <li>We are implementing Financial Cents along with our already established SmartVault was a smart move. and Outlook Gradually getting it up to speed.</li> <li>Utilizing Financial Cents App for Workflow</li> <li>Informing employees and communicating olearly with clients. <ul> <li>I know where everything is and when it is due.</li> <li>Easier to track where the work was at.</li> <li>Better communication between staff and <ul> <li>I was very disorganized, so attempting workflow processes enhanced my work.</li> <li>Workflow processes enhanced my work.</li> <li>Workflow processes and procedures, the workflow <ul> <li>automation. As we continue to train staff on the processes and procedures, the workflow get to a point where my team relies on the software</li> </ul> </li> </ul></li></ul></li></ul>	tasks from my brain to an electronic,	
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the processes and procedures, the workflow get to a point where my team relies on the softward		been the challenge. It worked because I actively
	automation. As we continue to train staff on	managed and watched it like a hawk. I need it to
seems to be moving in the right direction. If it is in there and it says do it, it's all them!	the processes and procedures, the workflow	get to a point where my team relies on the softwar
	seems to be moving in the right direction.	If it is in there and it says do it, it's all them!

"I was able to track all of my clients in Financial Cents and also set up standard onboarding procedures (from initial sales call to kick off call). It makes everything work a lot more smoothly." ANONYMOUS SURVEY RESPONDENT

#### BOOK A DEMO WITH OUR TEAM TO EXPLORE FINANCIAL CENTS ightarrow

# The Moment Of Realization 😇

The exact moment firm owners realized they couldn't go on without workflow automation

*"Identifying bottlenecks (including if it is you) and getting organized are the keys to mastering workflow management.* 

In building your workflow management, pinpointing what is holding back your productivity while strategically organizing your processes, tasks, and assignments into manageable systems and leveraging technology will lead to greater workflow success."



### In your own words, what was the defining **moment that made** you "know" you needed to automate your workflows?

- Working too many hours based on	- When client is not following
the number of clients I have.	through on getting stuff in.
- Having to revisit the same	- Errors.
tasks/issues multiple times.	
	- There was more work than I could
- Turnover of staff.	manage in my head.
- Increased workloads from	- When I realized how stressed and burnt out
clients to keep track of everything.	I was because of poor work life balance.
- When work kept piling up.	- I kept forgetting to follow up with clients.
- When I started delaying work distribution	- Missed client deadlines.
- When I met the Financial Cents	- WorkflowCon 2023.
Team at QB Connect.	
	- When they sent documents through text messag
- Hearing from other CPA's that	
have done it and the difference it made!	- When I was a client and my auditors did
	everything by email and on excel worksheets as
- Spending too much time trying to motivate	checklists - HORRIBLE organization, and I
clients for information and too much time	wasn't going to put my clients through that.
spent trying to figure out what needed done	
put me over the edge!	- When I fell way behind on my work.
- Losing a handle on where in	- Once I hired someone, I needed the
the process each client is.	processes and workflows in place.
- As the firm grew, we knew we needed to	- When we didn't have enough staff to review clien
automate our firm's contact lists and jobs we	files before we prepared their tax returns two
do for clients.	seasons ago.

Being stressed out as I gained new	- To get to the next level, automation
clients and not having enough time for them.	was a must.
Wanting to work smarter not harder.	- I hated tracking my time in a Google sheet!
Spending too much time on admin	- The first time I broke down in tears and
work and not productive work.	started screaming at 1 past midnight on
	whichever tax deadline that was.
Missed a key component of a tax plan.	
	- Planning a big vacation and needed
Daily stress.	to delegate my work to others.
1411 - Track - 141 - 4	IIII a wal alto an or lava a an to of file a
When I realized that everything could no	- When we had to cover large amounts of filing
longer be housed in my brain and I needed	penalties for us not keeping on top of files.
to know that others could replicate my	
processes without needing me to tell them	- There was no specific moment. I always knew
what to do.	we needed it, however, what was the correct tool:
The Land Market State	That was the toughest process.
I realized we are calling our revenue if we	
don't get this running more efficiently.	- When I saw what Financials Cents (FC) could
	do and the plans it had for the future, I knew we
When our spreadsheets got	needed to get our act together by purchasing FC.
out of hand during COVID.	We had to create concrete processes that would
	automate themselves and easily identify who was
Having more than a few clients.	responsible for each task in a process. I had hop
	for growth again.
When we lost client revenue which	
resulted in less employee compensation.	- When we kept having issues with training
	and people not knowing who is taking what.
When I kept getting asked where everything	It was horrible.
stood and where in the process everyone was.	
	- When I felt disorganized mid-month, still trying
When our work flow process was not getting	to collect records from some clients, trying to wor
better after implementing a new process	on regular service work for other clients, and also
several, different times.	doing one-off projects for two new clients.

- I came from Corporate America where we	- Work overload.
used a multi million software to manage	
workflow.	- The defining moment for automating workflows
	usually comes when a business or individual
- Lack of balance.	recognizes a repetitive and time-consuming task
	that can be streamlined for efficiency.
- Not having qualified staff in place and	
needing to prioritize what staff members are	- Workload became too much and I spent a lot
working on (hands-on). Removing tasks that	of time emailing clients for information.
could be automated.	
	- Too many different spreadsheets and things
- When we constantly had to	getting missed when spreadsheets were created.
request clients for paperwork.	,
	- I attempted to build good workflows in Asana
- When I worked for a firm that still used	before taking my first client, however, it wasn't
paper files and looked for files all day.	the correct software to automate anything, just
paper lines and nonrea for files all day.	kept me on task. As soon as I saw what Financia
- Due to staff turnover, we were	Cents could do, I was sold because I didn't want
losing things in the mix.	to keep repeating the same tasks each month
ising unings in the max	(reminding clients etc.).
- Seemed I was the only one looking	· · · ·
at what needed to be done.	- No longer able to name all clients and
at what needed to be done.	their respective compliance deadlines.
- Lack of visibility & missed deadlines.	cher respective compliance deadlines.
- Cack of visionicy & missed deadlines.	- Reached too many clients to keep
Our staff Illa , salad it as due als au	track of on a notepad.
- Our staff! We needed it and we know	crack of on a nocepad.
it and they confirmed it by the ask's.	IIII a. Tan Hataly Council a haut a ich a alia t
11/4 start and the start	- When I completely forgot about a job a client hired me to do since I didn't have a proper task
- With client growth, there was	
too much to keep up with.	listing. The client wasn't angry, but I did give them a discount.
Class alasis a tradactor	criem a discounc.
- Slow closing processes.	- New staff member. More clients made me
Togethe wat add any ware house to you	realize that streamlining workflow was
- I could not add any more hours to my day and I know something needed to change.	becoming more necessary.

- Insomnia, stress, smaller clients leaving.	- I've partnered with legal practice
	management cloud based providers.
- Tired of feeling responsible for missing	
deadlines because I "failed to remind clients	- When I started missing deadlines and
about documents".	felt overwhelmed and disorganized.
- Poor work life balance.	- I am always working.
- Like a Christmas miracle, when all seemed	- Manually moving people around every morning!
lost in the darkness of chaosautomation	
was the gift our firm needed to streamline	- Never enough time to get stuff done.
workflows and bring joy (and free time) back	
into our lives.	- Emails became inefficient and overwhelming
	resulting in lost or forgotten tasks/items.
- Not knowing what work was needed.	
Not knowing status of the work and	- Gradual recognition, not a single defining momen
information needed.	
	- Too much time spent on admin side of things an
- Too many sleepless nights to get stuff done.	wanted to free some time for the owners to wor
	on the growth of the business and not just wor
- I would spend 2-3 hours on a Sunday writing	in the business.
an email of who was doing what - too much	
time delegating. Then we doubled our client	- Spending too much time finding the
size and that was not sustainable.	same things over and over again.
- As the manual process was very slow	- When I was no longer thriving in chaos.
then the need for automation arose.	
	- Onboarding new clients is not consistent
· When I saw I didn't have enough time to	among all clients (it varies by client); so every
accept new clients I needed to get to be	client has a different experience. Also, workflows
a profitable-enough firm.	processes are not documented in one place.
- When I had to be involved in every step	- When staff was complaining there were
of onboarding a client, and having to oversee	too many places to look for information and
all client communication at all times.	they didn't know which client to work on first.

- Documents were sent via too many	- When we exceeded 75 clients.
places, email, text, portal, etc.	
	- We had a whole lot of returns to complete
- I was fired by a client because they didn't	before the extended deadline. We worked
receive their monthly financial report. I	every day until the deadline (including weekends)
explained to them that I did not receive	to have them all completed.
any monthly bank, credit card and loan	
statements. They acknowledged that they	- When we lost an employee and didn't know where
didn't meet their obligations but I was	her assignment list stood. We had a difficult time
still fired. At that point I knew I needed	reassigning her work as we didn't have enough
something to help with automating document	employees and didn't know the bandwidth
retrieval from clients and something that	of the employees we had.
could send email reminders to clients to	
send documents.	- When my firm grow and I hired my first employe
- Larger number of clients with the	- Spent too much time on admin stuff.
same number of staff.	
	- All the scraps of paper and notes on my desk.
- I always knew it, however the possibilities	
I learned from WorkflowCon sealed the deal!	- Clients not submitting their information timely.
- When communication was missed and	- Headaches.
colleagues started butting heads.	
	- When I was ready to review the client's
- I started my own business and knew this	work but was still chasing bank statements
was important to me to get right because I	because the client had not been asked for them.
knew I wanted to grow and expand but the	
way I was doing things, I became a huge	- Missing deadlines repeatedly.
bottle neck in the growth of the firm and	
was working well over 9 hrs per day.	- Unable to keep up with time spent on
, , , , , , , , , , , , , , , , , , ,	client's work. Missing out on revenue.
- Couldn't scale.	Ŭ
	- All my work was helter-skelter. I was trying to
- I knew I could recover lost time,	enjoy time with family, and vacation and was
and therefore lost revenue.	worrying about what needed to be done for client

- When I realized that I was spending most	- When we didn't know how utilized a team member
of my week chasing clients, then spending	was. It made the sales process difficult because
nights and weekends doing the work!	we didn't know when to bring on new clients.
- Managing retainers was arduous and time	- When business partner died.
consuming. Hiring staff, having to train	
them and provide detailed step-by-step	- We knew we needed automation when
instructions as well as all info about the	managing the work started taking more
client and the work we do for them, whether	time than completing it.
project or ongoing.	, ,
	- When I tracked my hours and realized how much
- Constant stress and paralysis when you sit	time was being wasted that could be automated.
down and have no idea what to work on, but	· · · · · · · · · · · · · · · · · · ·
you know there are a million things to do.	- When I saw I needed more clients but
	did not have the time to take on more.
- We hired someone to help as we were all	
overburdened, but in trying to hand off work	- When I couldn't answer a clients question
and explaining processes, we realized how	of what stage their work was in.
bad it was and that we needed to tweak the	
system. We immediately shopped for a new	- The feeling of absolute OVERWHELM!
system, delayed the new hire 3-5 months,	
and hire a junior bookkeeper now instead	- When a client called the main office to
of a senior level.	check the status of a project and admin
	had to call three people to find out.
- Revenue.	
	- Crush of work near tax deadlines.
- Besides wanting to have good visibility of	
all projects, we wanted to take our firm	- Missing tax deadlines and having
paperless and throughout the USA.	too much work remaining until due date.
	, v
- Needing to establish a hybrid	- I knew we needed to automate workflows when
work environment.	there was no way to take on the new client. Hiri
	was not an option.
- Too many emails, and becoming a	
bottleneck between staff and clients.	- Feeling overwhelmed.

- When the time difference between first	- When I kept having to repeat processes
contact, first meeting, employee assignment,	over and over; knowing I want to be 100%
and actually starting any work became	paperless, I knew automating workflows
drastic. It bogged down existing clients and	was a huge part of this.
even after some people (staff & clients) left,	
it was not manageable.	- My processes were only in my head, and my team
	did not know how I wanted things done.
- Watching videos and webinars	
of others who have done it.	- I spent too much time working in my business
	instead of on my business.
- Frustration with process.	
	- Constantly flustered and forgetting deliverables.
- When my client base grew to over 30 clients.	
	- The turning point was when we found ourselves
- My firm grew, both in clients and in staff,	unaware of how our accountants and bookkeeper
so we needed something better than Excel	were handling client work. We lacked visibility
to keep track of all deadlines.	into the progress and were unable to provide
	clients with updates. Clients would inquire, and
- I lost 25% of my business this year because	we struggled to answer because the process was
I don't feel that we were fully delivering on	unclear. Additionally, the challenge extended to
commitments. It was so hard to see good	obtaining necessary documents from clients, who
clients go, based on our lack of "easy to do	often sent them late or not at all. Documents we
business with".	scattered across emails, making it difficult to tra
	and manage effectively. This highlighted the urge
- Too many hours managing client workload	need for workflow automation to streamline our
and data. I literally had NO time for	processes, enhance communication, and gain bet
anything else.	control over our operations. We started using
	Financial Cents app and things have
- I wanted to keep a small workforce.	changed drastically.
- Architecting for scalability and pressures	- I realized that I would not be able to grow
to move from tactical bookkeeping to more	that way because I would be the bottle neck
advisory services.	of the business.

- When I was getting, "I don't know what	- Pulling my hair out and constantly
more information I need to provide,"	being on edge about deadlines.
type questions and couldn't keep up with	<b>y</b>
answering them because the work and	- Knowing that I want to scale the
process to look that up for each of	business and have a life!
100 some odd clients was more than one	
person could do.	- As a Founder, I was bogged down
	in the details too much.
- Client work has become more complex and	
we must meet their needs.	

# A Case For Workflow Automation (or not)

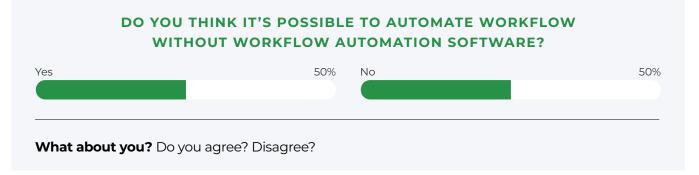
"Better workflow management begins with a mind shift because it involves a fundamental change in perspective and approach. Traditional workflows may be rigid and linear, but a modern and efficient workflow requires individuals to embrace flexibility, collaboration, and adaptability. Shifting the mindset towards continuous improvement, embracing technology, and fostering a culture of innovation allows for the development of workflows that are dynamic, responsive, and ultimately more productive. This change in thinking enables organizations to streamline processes, identify bottlenecks, and enhance overall efficiency in today's rapidly evolving business landscape."

# 30.4% of spreadsheets users say they don't use workflow automation software because of **'app overwhelm'**

WHY DON'T YOU USE WORKFLOW AUTOMATION SOFTWARE?			
Overwhelmed by the many choices	30.4%		
Not sure my firm is ripe for it	17.4%		
I'm setting the right foundation before buying one	13%		
I'm okay with using spreadsheets	4.3%		
No reason	4.3%		
Other	30.4%		

**App overwhelm is a thing.** Just do a Google search of apps for anything and several options will be presented to you with convincing details, fascinating reviews, and unique features. What we've seen work for most firms is talking to their peers and getting honest feedback about the apps they're interested in. This can include asking on <u>online communities</u> or requesting a virtual coffee chat with a peer to go over app features and performance.

# Equal split between those who think workflow automation is possible with software and those who don't



## What spreadsheets users wish workflow automation software would do for them

Increase number of clients.	- Have more time to work on finding
	better clients.
Improve processes.	
, ,	- Help me manage the workflow and keep
Create easy to follow workflow that	on top of the status of projects.
will create efficiency and consistency.	
	- Keep me on track with tasks and
Streamline processes.	automating client reminders, collecting
	documents and info needed.
Make things run smoother with less	
input dedicated to admin work.	- Transparency of status and priorities.
,	Easy to update so firm owner and staff ca
Work smarter.	stay focussed on client work and capacity/
	helping each other to deliver rather than
Allow us to see what has and hasn't	just updating the admin.
been done, where help is needed, etc.	
,	- Reduce time spent on admin tasks.
Create a more seamless process,	
and keep better track of client	- Keep us (me!) on target with
work/updates.	deadlines/commitments.
Efficiency and consistency.	- To make things more organized
	and up-to-date.
Speed up data entry, ensure receiving	
complete data getting answers from	- Improve time management, communication
clients faster.	internally and with our clients.
Set up reminders of who has something	- Auto upload source documents
coming up or if we need to contact	and organize client file.
a client because we are missing	
something.	- Delegation.
Create consistency.	- Save time.

- Allow me to increase my revenues	- Provide standards and consistency.
by getting more clients due to time	
efficiencies gained.	- Take over a lot of the administrative thin
- Track deadlines.	- Help manage work. Knowing it is done.
- Streamline onboarding and task	- Help to organize processes and alleviate th
management.	stress of forgetting/dropping information.
- Streamline, organize/collect data	- Make sure deadlines aren't missed.
securely, relieve my stress.	
	- Save us time and make us more efficient
- Streamline processes for improved	
status communication internally.	- Be able to take on more clients

"I had been using Asana for my workflows but it was not as functional as I wanted. When I saw Financial Cents, I tested it for a few days then jumped all in. It solved many issues I had with Asana (emails were captured, effective hourly rate report was so helpful, seeing tasks/projects deadlines easier etc)."

### ANONYMOUS SURVEY RESPONDENT

## **Case Study**

How Financial Cents Helps Harvey and Simons CPAs Organize Their "Multiple Irons in The Fire"

### HARVEY AND SIMONS, CPAS LLC

Chris Simons PARTNER	Payroll, tax, financial planning & QB services FIRM TYPE	<b>12</b> STAFF MEMBERS		
<b>2011</b>	<b>2021</b>	New Mexico		
YEAR FOUNDED	FC START DATE	Location		

"We wanted a tool that could help us manage our workflows and distributed teams and not have stuff fall through the cracks. And we found that Financial Cents meets a lot of those criteria. We like it. I've got buy-in from the staff."

Chris Simons | Partner, Harvey & Simons CPAs, LLC

### **BEFORE**

Chris wanted to ensure organization, visibility, and accountability in the firm, but struggled with disorganized workflows because as the team grew, it became too confusing for staff members to understand what was most urgent amidst the several tasks and projects they were involved in. They also struggled with knowing where clients would send requested documents. Some were fond of sending documents to staff members' emails.

Chris was determined to find a tool that would enable the team to communicate and collaborate better while helping him get visibility.

### AFTER

Financial Cents gives Chris's team the needed clarity of roles and deadlines through workflow visibility and the ability to organize work information in one central place. It allows each team member to view their dashboard to see what's most urgent at any time.

Chris said, "I can now see at a high level what's not getting done so I can put it in, and not forget it. I also like the idea of the client chat. For one, it helps to centralize where client information is instead of being spread out in emails and phone calls. We've had clients respond or send us a chat about certain things. And I like that idea."

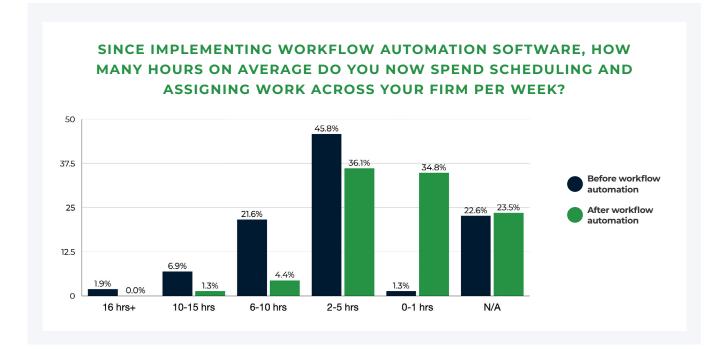
Read the case study

# **Post-workflow Automation**

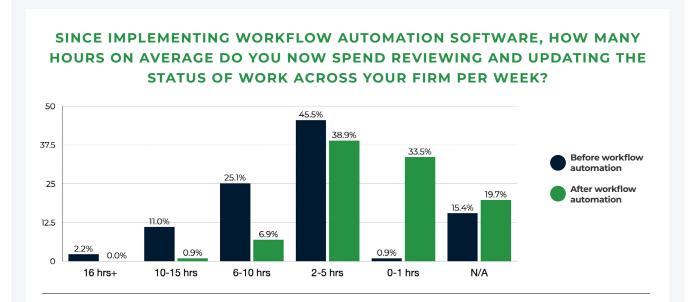
"It's easy to point to data entry, transactional activities, and AR/AP as the first items to think about when exploring automation for your accounting services firm. While those items are critical pieces of an accounting workflow, I would recommend exploring how your team communicates as a primary focal point for automation. Automating communication friction in areas like - client requests, client reminders, client updates, and internal team updates can yield a far greater impact than most realize!"



Since implementing workflow automation software, 34.8% now spend an average of **o-1 hour scheduling and assigning work per week** 



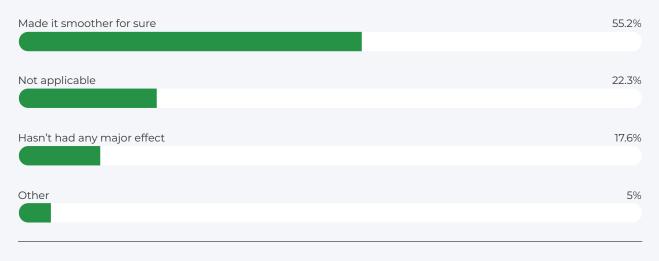
## 33.5% now spend o-1 hour reviewing and updating the status of work each week



A great <u>workflow automation software</u> will significantly cut the time you spend on manual, repetitive tasks through features like recurring work, a dashboard that shows you the status of work in one view, automatic project hand off, task dependencies, <u>among others.</u>

## 55.2% say automation made their onboarding process smoother for sure

### SINCE IMPLEMENTING WORKFLOW AUTOMATION SOFTWARE, WHAT IMPACT HAS IT HAD ON YOUR CLIENT AND STAFF ONBOARDING PROCESS?



With automation software providing you with the opportunity to automate the whole onboarding process from start to finish, it's easy to see why firms experience smoother onboarding post-workflow automation.

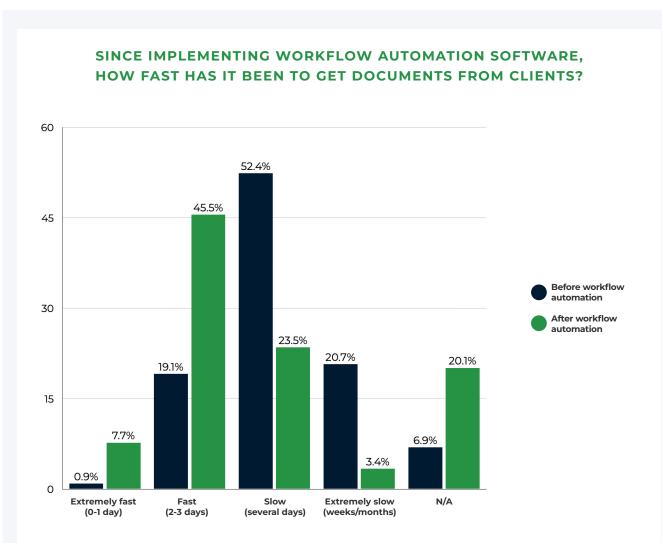
#### SINCE IMPLEMENTING WORKFLOW AUTOMATION SOFTWARE, **HOW COLLABORATIVE HAS YOUR FIRM BEEN?** 60 53.0% 45 40.8% Before workflow 32.9% automation 30 23.5% After workflow 18.5% 18.2% automation 15 10.3% 2.8% 0 Highly Somewhat N/A Not collaborative collaborative collaborative

## 32.9% say automation has made their firm **very collaborative**

**Picture this:** Pre-workflow automation, your team is working in and out of different spreadsheets and missing important client updates, making managing your workflow feel cumbersome and inefficient.

Post-workflow automation, your team can see all client updates and notes, discuss tasks, ask questions, share files, and get notified within their workflows without having to check their emails. Bliss!





With good workflow automation software providing auto reminders and follow up so you never have to chase down clients again, combined with easy-to-use client portals, it's only normal that clients would respond faster.

"So far, we are receiving documents much faster in Financial Cents."

ANONYMOUS SURVEY RESPONDENT

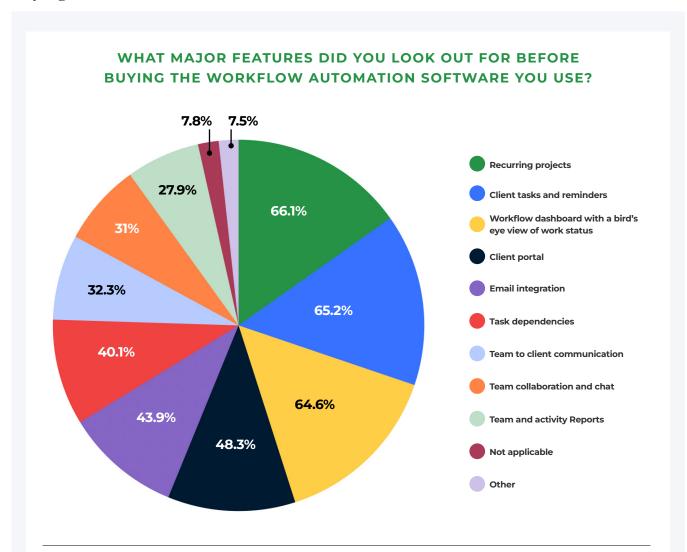
# 27.6% of respondents say the biggest impact of workflow automation on their firm is helping them implement standardized systems and processes

WHAT IS THE BIGGEST IMPACT WORKFLOW AUTOMATION SOFTWARE HAS HAD ON YOUR FIRM?	
t has helped us to implement better standardized systems and processes	27.6%
t has helped us to get work done faster	19.1%
Not applicable	14.7%
t has helped my team to become more collaborative	13.8%
t has helped us to get documents from clients faster	10.3%
t has helped us to meet our deadlines faster	9.1%
t has had no major impact	2.2%
Dther	3.1%

Firms that implement workflow automation software report better and consistent work quality across the firm, alongside reduced errors on client deliverables.

# **Deal Breaker Workflow Automation Features**

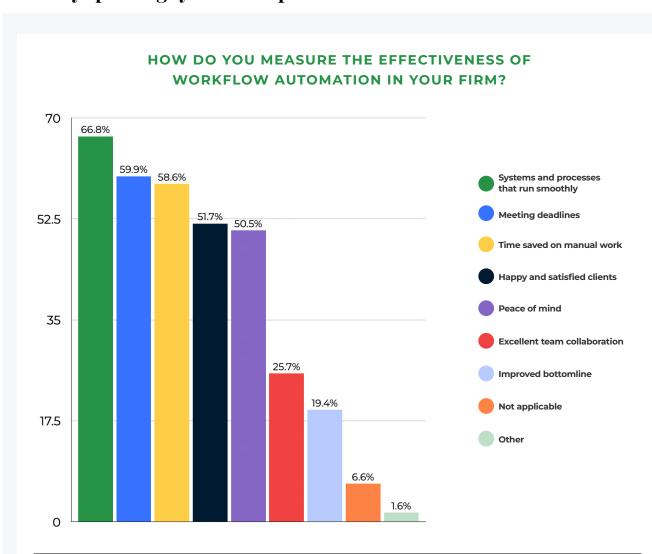
66.1% say **recurring projects was the major feature** they looked out for before buying workflow automation software



Recurring projects in workflow automation software significantly cuts down time spent on scheduling work. Firm owners and administrators can set up recurring work on both ongoing and project-type deliverables so they can focus on getting work done with clarity and ease. It's therefore no surprise that it's the number one feature firms look out for in workflow automation software.

Other important features include a workflow dashboard that gives great visibility into the status of work, automatic client tasks and reminders, easy-to-use client portal, and streamlined communication and collaboration.

# The Litmus Test For Success



66.8% measure the effectiveness of workflow automation through **smoothly operating systems and processes** 

Firm owners and administrators are convinced that workflow automation is working for their firms when systems and processes run smoothly. Nothing feels like a bottleneck, everyone is on the same page, there's peace, and work gets done as at when due.

"Al will continue to enhance the tools we use, but will most notably drive personal productivity. A more personal approach to AI means having an assistant on standby to tackle those fiddly issues that our software platforms won't solve for. Embracing a culture of curiosity, and resisting the urge to designate "AI experts" will ensure AI adoption isn't piecemeal, and is instead acknowledged as a new paradigm of work that we're all leaning into together."



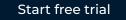
## **Introducing Financial Cents**

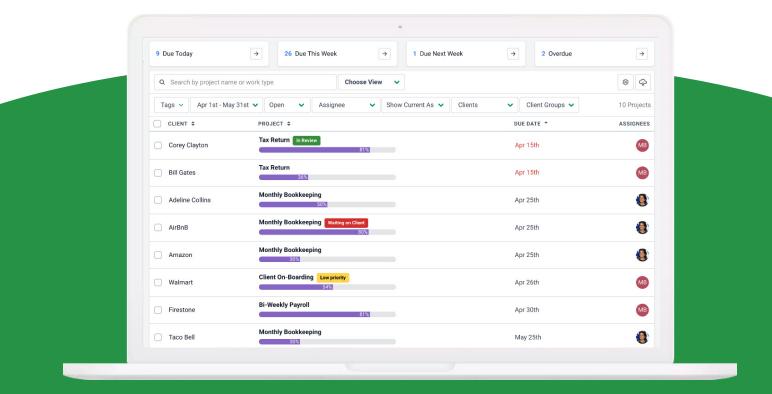
<u>Financial Cents</u> is a workflow management software that has all the features you need to get work done in a simple user interface that your team will love and find easy to use.

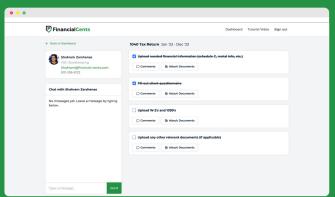
Whether you're just beginning to document your processes or have been doing it for a long time, our

workflow checklist templates that are both editable and customizable will get you up and running in no time.

Track & assign work, set up recurring tasks, store client information, automate client data collection, and more with Financial Cents.







•	• •						
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😑 w		~	← Monthly Book	Project Name	Client		Email Client = Actions ~
. Pn			+ Tags ~	Monthly Bookkeeping	Allen, Mulissa 🗸 🗸		
Та			Client		The client will not be sent anything.		
Te				Start Date	Due Date	(m)	
			Q Search by title	Optional	Optional	Ø	Time Tracking 0 🗸 Start Timer
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82, <b>C</b> I		1	Automatico	Repeat every month	Monthly 🗸	0	Citent Tasks & View all 7
👌 Re		$\sim$	tasks-featu	Automatically recreate this work in the future	The accounting period for this project will be Jan '24		
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⊖ Im		<	Categorize	Assignees		0	Client Notifications Inactive
S Se				# Alexis Rae Sadler # Ace L # George Abdelmen		-	
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Financial Cents Client Portal

Financial Cents Recurring Projects

# Conclusion

## Conclusion

Like the data shows, 45.5% of those who implemented a workflow automation system get documents from clients faster, 32.9% of them now have very collaborative firms, 55.2% of them have smoother onboarding workflows, 34.8% of them spend less than an hour on admin tasks.

The sweet spot like we also saw in the data is having <u>documented systems and processes</u> then using a <u>workflow automation software</u> to implement and automate them.

A big shout out to everyone who responded to our survey and thank you for reading this year's State of Accounting Workflow Automation Report.

View last year's report below to compare the results:



2023 State of Accounting Workflow Automation Report >

You are welcome to share and republish the stats in this report with proper credit to Financial Cents. This data was collected between November 9th, 2023, and January 18th, 2024.



# **Study Methodology**

This report was developed ethically and scientifically.

We drafted the survey questions with a focus on uncovering workflow challenges in firms. The questions were previously reviewed by a certified bookkeeper. We sent the link to the survey to our email list of accounting, bookkeeping, CPA and tax firms, including users and non-users of Financial Cents.

514 people started the survey, and 367 people completed it, for an overall response rate of 71.4% completion rate.



